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INTERNAL CONTROL CHECKLIST

INVENTORY of SPECIFIC AREAS FOR STUDY AND EVALUATION of FINANCIAL ACCOUNTING INTERNAL CONTROLS

Although this is an extensive inventory of financial accounting areas frequently requiring specific internal controls, the inventory is not represented as being all-inclusive. You should also recognize there is little likelihood procedures in <u>all</u> these areas would be desirable in any one-state agency.

The internal controls contained in this inventory were compiled from various sources, including the 1986 revision of "Audits of State and Local Governmental Units", by the State and Local Government Committee of the American Institute of Certified Public Accountants (AICPA). Therefore, the control procedures listed approximate control procedures external and internal auditors should expect to find in applicable situations.

		<u>N/A</u>	<u>YES</u>	<u>NO</u>	COMMENTS/REF
BUI	DGETS AND PLANNING				
A) SE	EGREGATION OF DUTIES				
1)	Are responsibilities for budget preparation, adoption, execution, and reporting each assigned to different staff members?				
3) PF	ROCEDURAL CONTROLS				
1)	 Do personnel responsible for budget preparation: a) Have an awareness of budgets and budgetary procedures required by law? b) Prepare budgets for all significant activities regardless 	 s of			
	whether mandated by law?c) Prepare a budget calendar to provide orderly submiss and to obtain approval of the budget?	sion			
	 d) Develop and prepare initial budget submissions by madepartments and activity centers? e) Obtain review of departmental budgets by the finance budget officer, make corrections of everyights by 				
	budget officer, make corrections of oversights by departments, and integrate budgets with agency executive's goals and objectives? f) Prepare the budget in sufficient detail to provide a meaningful tool with which to monitor subsequent				
	performance (as established by the Strategic Plan)?g) Budget inter-fund and inter-departmental transfers, if appropriate?				
2)					
	b) Submit the budget through the proper channels to the applicable legislative body for approval?c) Clearly communicate to operating departments the				
	effects of legislative budget modification mandates (increases or decreases)?d) Coincident with adoption of the budget, make sure ac	 tion			
	is taken by the legislature, as appropriate, to:(1) Adopt legislation to implement the raising of budgeted revenues?(2) Initiate expenditure appropriations?				
	 Record in the accounting system estimated revenues appropriations, for later comparison to actual amounts realized or incurred? 				
	f) Record in the accounting system budgets approved by grantors in connection with grant activity?g) Publish finalized budgets, when required by law?	y 			
3)	a) Formally adopt and communicate procedures establishing authority and responsibility for transfers				
	between budget categories?b) Use an allotment system to control the flow of expenditures or commitments?				
	 c) Obtain approval from the accounting department as to the availability of funds, before issuing a purchase order or making an expenditure commitment? 				

I.

		<u>N/A</u>	<u>YES</u>	<u>NO</u>	COMMENTS/REF
C	Process and obtain approval of requests for supplemental appropriations for budget changes the same way the original budget is processed and approved				
	(or as required by law)?				
•	Establish controls to ensure knowledge of outstanding commitments when liabilities and expenditures are recorded on an encumbrance or obligation basis?				
4) [Oo personnel responsible for budget reporting:				
6	Compare actual expenditures to budget with reasonable frequency (monthly) and on a timely basis?				
k	 Discuss budget reports with departmental personnel, obtaining explanations for significant variations from budget? 				
(Provide timely notification, to both the executive and the legislative branches, of expenditures in excess of				
(appropriations or budget?Publish comparisons of actual results of operations against the budget?				

			N/A	<u>YES</u>	<u>NO</u>	COMMENTS/REF
II.C	ASH					
A)	SEGR	EGATION OF DUTIES				
1) 2)	function receipts Are res	ponsibilities for collection and deposit preparation as adequately segregated from those for recording cash and general ledger entries? ponsibilities for cash receipts functions adequately				
3)	Are res	ated from those for cash disbursements? ponsibilities for disbursement preparation and ement approval functions adequately segregated from				
	those for	or recording or entering cash disbursements information general ledger?				
4)	adequa	ponsibilities for the disbursement approval function stely segregated from those for the disbursement, voucher ation, and purchasing functions?				
5)	Are res	ponsibilities for entries in the cash receipt and ement records adequately segregated from those for				
6)	Are res	I ledger entries? ponsibilities for preparing and approving bank account liations adequately segregated from those for other cash				
7)	If EDP	or disbursement functions? is used, is the segregation of duties principle maintained processing activities?				
B)		EDURAL CONTROLS				
-,		collections procedures provide for the following?				
	a)	Timely deposits of all receipts (at least daily for amounts of \$200 or more)?				
	b)	Controls at each collection location, to assure timely deposit and accurate recording of collections?				
		(i) Mail opened by two people?(ii) Remittances by mail listed in duplicate at the time the mail is opened?				
		(a) Listing prepared by a person other than the one opening the mail?				
		(b) One copy of the listing forwarded, with the money, to the cashier?				
		(c) Other copy attached as supporting documentation to the accounting transaction?				
		(d) A third person periodically comparing the list with the deposit record?				
		(iii) Amounts of currency contained in each item of mail verified by a second person?				
		(iv) Documents enclosed with currency machine date stamped or dated and initialed by the employee opening the mail?				-
		(v) A secure area provided for processing and safeguarding incoming cash receipts?				
		(a) Access to the secured area restricted to authorized personnel, only?				
		(b) The secured area locked, when not occupied?(vi) Cash protected by using registers, safes, or locks and				
	۵)	kept in areas of limited access?				
	c)	Timely notice of cash receipts at separate collection locations given to a central accounting department?				

		N/A	YES	<u>NO</u>	COMMENTS/REF
	(i) Cash received at branch locations transmitted to the				
	central office or to the State Treasurer through the				
	banking system?				
	(ii) Branch personnel restricted to making cash deposits,				
	only?				
d)	Daily reported receipts at separate collection locations				
	compared to records of a general accounting department?				
e)	Restrictive endorsements placed on incoming checks as				
Ο,	soon as received?				
f)	"Not sufficient funds" checks delivered to someone				
	independent of those processing and recording cash				
,	receipts?				
g)	Established procedures for follow-up of "not sufficient"				
h)	checks? If checks received are forwarded to be used as posting				
11)	media to customers' accounts, controls to ensure checks				
	are returned promptly for deposit?				
i)	If payments are made in person, receipts controlled by				
	cash register, prenumbered receipts, or other equivalent				
	means?				
j)	Receipts accounted for and balanced to collections				-
k)	records daily? Prenumbered forms accounted for , including a record of				
K)	voided forms?				
l)	Facilities for protecting undeposited cash receipts?				
m)	Adequate records maintained to assure correct handling				-
	and final disposition of items held in suspense?				
	(i) Suspense accounting eliminated by direct deposit of				
	money to the correct fund, as much as possible?				
	(ii) Delay of deposits avoided by making sure fund distribution is immediately determinable?				
Do	disbursements procedures provide for the following?				
a)	Control over warrant, sight draft, or check-signing				
,	machines, as to signature plates and usage?				
b)	Procedures providing for immediate notification, as				
	applicable, to banks, State Treasurer, and State				
	Controller, when warrant, sight draft, or check signers leave the unit or are otherwise no longer authorized to				
	sign?				
c)	Furnishing invoices and supporting documents to the				
,	signer prior to signing the warrant, sight-draft, or check,				
	to help assure funds are disbursed only for authorized				
	purposes; and to help assure laws, rules, and regulations				
۹/	are followed?				
d)	Setting reasonable limits on amounts payable by facsimile signature?				
e)	Requiring two signatures on warrants, sight drafts, or				
-,	checks over a stated amount?				
f)	Maintaining signature plates in the custody of the person				
	whose facsimile signature is on the plate, when the plate				
N	is not in use?				
g)	Using plates only under the signer's control and recording of machine reading by the signer or an appropriate				
	of machine reading by the signer or an appropriate designee, to ascertain all signed warrants, sight drafts, or				
	checks are properly accounted for by comparison to				
	document control totals?				

2)

			N/A	<u>YES</u>	<u>NO</u>	COMMENTS/REF
	h)	Direct delivery to the mail room of signed warrants, sight				
	,	drafts, or checks, making them inaccessible to persons				
		who requested, prepared, or recorded them?				
	i)	Prohibiting the drawing of warrants, sight drafts, or				
	:\	checks to "cash" or "bearer"?				
	j)	Controls to ensure all payments are made on a timely basis and in accordance with all purchase orders and				
		contracts?				-
	k)	Controls to ensure duplicate payments are not made?				
	,	(i) Are original invoices (no copies) totaling the amount				
		of the disbursement attached to each voucher before				
		payment?				
	I)	Controls to ensure each cash disbursement is properly				-
		vouchered and approved by the proper authorities before the disbursement occurs?				
3)	Dο	custody procedures provide for the following?				
Ο,	a)	Maintenance of controls over the supply of unused and				-
	/	voided warrants, sight drafts, or checks?				
		(i) Are monthly physical inventories taken of blank stock				
		by the custodian and a responsible supervisor?				
	b)	Proper authorization of bank accounts or rotary				
	۵)	accounts? Periodic reviews of and formal reauthorization of				
	c)	depositories?				
	d)	Controls and physical safeguards surrounding petty cash				
	,	funds?				
	e)	Maintenance of adequate fidelity insurance coverage?				
	f)	Maintenance of separate bank accounts for each fund, or				
4)	Do	if not adequate, adequate fund control over pooled cash?				
4)		detail accounting procedures include the following? Procedures ensuring collections and disbursements are				-
	u)	recorded accurately and promptly in the correct fund or				
		account?				
	b)	Procedures for authorizing and recording inter-bank and				
		inter-fund transfers and providing for proper accounting				
5 \	Da	for those transactions?				
5)	D0 а)	general ledger procedures provide for the following? Delivery of bank statements and paid warrants, sight				
	a)	drafts, or checks in unopened envelopes directly to the				
		employee preparing the reconciliation?				
	b)	Procedures for steps essential to an effective				
		reconciliation, particularly considering the following?				
		(i) Comparison of warrants, sight drafts, or checks in				
		appropriate detail with disbursement records?				
		(ii) Examination of signature and endorsements, at least on a test basis?				
		(iii) Accounting for numerical sequence of warrants, sight				-
		drafts, or checks used?				
		(iv) Comparison of book balances used in reconciliations				
		with balances in general ledger accounts?				
		(v) Comparison of deposit amounts and dates with cash				
		receipt entries? (vi) Footing of cash books?				
	c)	Review and approval of all reconciliations and				
	-,	investigation of unusual reconciling items by an official				
		not responsible for receipts and disbursements, including				
		recording evidence of the review and approval, by				

N/A

<u>YES</u>

<u>NO</u>

COMMENTS/REF

		d)	signing the reconciliation? Periodic investigation of checks outstanding for a considerable time?		
I.	II	NV	ESTMENTS		
A)	SE	GR	EGATION OF DUTIES		
	1)		responsibilities for initiating, evaluating, and approving		
			nsactions adequately segregated from those for detail counting, general ledger, and other related functions?	 	
	2)		responsibilities for initiating transactions adequately		
		_	pregated from those for final approvals committing state		
	3)		ources? responsibilities for monitoring investment market values	 	
	٥,		d performance adequately segregated from those for		
	4)		estment acquisition?	 	
	4)		e responsibilities for maintaining detail accounting records equately segregated from those for general ledger entries?	 	
	5)	Are	custodial responsibilities for securities or other		
			cuments evidencing ownership or other rights assigned to		
	6)		official with no accounting duties? DP is used, is the principle of segregation of duties	 	
	σ,		intained within processing activities?	 	
B)	PR	OC	EDURAL CONTROLS		
,	1)		approval procedures include the following?		
	')	a)			
			investments permitted by law are acquired?	 	
		b)	Formal establishment and periodic review of investment policy guidelines?	 	 -
		c)	Integration of the investment program with the cash		
		,	management program and with expenditure	 	
		d)	requirements? Established authority and responsibility for investment-	 	 -
		u)	opportunity evaluation and purchase?		
		e)			
			portfolio by persons independent of investment portfolio management activities?	 	
			(i) Also verification all income due from investments	 	
		•	has been received?		
		f)	Formal procedures governing the level and nature of approvals required to purchase or sell an investment?		
		g)	Competitive bidding for certificate-of- deposit purchases?		
	2)		custody procedures include the following?		
		a)	Adequate physical safeguards and custodial procedures over the following?	 	 -
			(i) Negotiable and nonnegotiable securities owned?		
			(ii) Legal documents or agreements evidencing	 	
		b)	ownership or other rights? Dual signatures or authorizations to obtain release of		
		U)	securities from safekeeping or to obtain access to the	 	

governmental unit's safe deposit box?

c) Authorization, by the legislative body, of persons with

III.

		<u>N/A</u>	<u>YES</u>	<u>NO</u>	COMMENTS/REF
	access to securities? d) Registering all securities in the name of the				
	governmental unit? e) Periodic inspection or confirmation of securities from safekeeping agents?				
3)	f) Bonding of individuals with access to securities? Do detail accounting procedures include the following?: a) Maintenance of detail accounting records for investments (i) by the investment department?				
	(ii) by the accounting department?b) Procedures to ensure transactions arising from investments are properly processed, including income and amortization entries?				
	c) Controls to ensure investment earnings are credited to the fund from which resources for the investment were				
	provided? d) A periodic comparison between income received and the amount specified by the terms of the security, or from				
	publicly available investment information?e) Controls to ensure transactions are recorded on a timely basis?				
4)	Do general ledger procedures include the following? a) Reconciling the detail accounting records with the				
	general ledger control?b) Periodic review of the nature of investments included in general ledger balances?				

		N/A	YES	<u>NO</u>	COMMENTS/REF
IV. RE	VENUES AND RECEIVABLES				
A) SE	GREGATION OF DUTIES				
1)	Are responsibilities for billing for services and fees adequately segregated from those for collection and accounting?				-
2)	Are responsibilities for maintaining detail accounts receivable records adequately segregated from those for collection and general ledger posting?				
3)	Are responsibilities for collection, control, credit issuance, and deposit of funds activities adequately segregated from those for maintaining accounting records?				
4)	Are tax assessment rolls, etc., maintained by individuals not engaged in any accounting or collection function?				
5)	Are responsibilities for entries in the cash receipts records adequately segregated from those for general ledger entries?				
6)	If EDP is used, is the principle of segregation of duties maintained within processing activities?				
B) PR	ROCEDURAL CONTROLS				
1)	Do procedures for Sales, Income, and Other Taxes include				
	the following? a) Cross-referencing returns filed against a database of				
	previous taxpayers? b) Organization and integration of the records in such a				
	fashion that probable taxpayers are identified as a result of reporting of other governmental activities, such as				
2)	licensing? Do procedures for License, Fees, and Permits include the				
	following? a) If annual payments are involved, procedures to ensure previous year's records are properly updated for new				
	registrants and withdrawals?				
2)	b) Use of the updated records as the basis for billing persons subject to payment?				
3)	Do procedures for Fines, Forfeitures, and Court Fees include the following?				
	Maintaining and using court and other records of payments due as a basis for collections? Control of incursors and disposition of fee notices to				
4)	b) Control of issuance and disposition of fee notices, to ensure amounts due are assessed and collected?				
4)	Do procedures for Enterprise and Other Service Revenues include the following? a) Controls to provide assurance customer database and,				
	where appropriate, usage records are accurately maintained to ensure amounts due are billed?				
C) BII	LLING/REMITTANCE VERIFICATION				
1)	Do procedures for Sales, Income, and Other Taxes include				
	the following? a) Reviewing returns for mathematical accuracy?				
	 b) Correlating current year's taxpayer returns with prior year's returns and accounting for and reviewing 				
	differences? c) Separately reviewing and approving claims for refund?				

		<u>IN/A</u>	IES	<u>NO</u>	COMMENT S/REF
	d) Auditing returns filed, to provide reasonable assurance				
	taxable income is properly recorded?				
2)	Do procedures for Licenses, Fees, and Permits include the				
	following?				
	a) Comparing current year receipts to those for prior years				
	and having senior officials review explanations of				
٥)	variation?				
3)	Do procedures for Fines, Forfeitures, and Court Fees include the following?				
	a) Correlating amounts collected with records of court				
	proceedings?				
	b) Sequentially numbering and satisfactorily accounting for				
	all fine/fee-assessment document?				
4)	Do procedures for Enterprise and Other Service Revenues				
,	include the following?				
	a) Service readings performed in a timely fashion, if billing				
	is based on usage?				
	b) Periodically rotating service-measurement readers?				
	c) Billing procedures providing for identification and				
- \	investigation of unusual patterns of use?				
5)	Do general procedures include the following?				
	a) Prompt billing of service fees, taxes, etc?(i) Providing for an independent verification of				
	quantities, prices, and clerical accuracy of billing				
	invoices?				
	b) Procedures designed for other revenue areas ensuring				
	timely payment of amounts due?				
	c) Periodic review and approval by the legislative body of				
	the rates of taxes, fines, fees, and services?		-		
	d) Periodic review and approval by the legislative body of				
	programs of tax exemption or relief?				
	e) Authorization by the legislative body of utility rate				
	schedules, as applicable?				
	f) Procedures providing for timely notification to the				
	accounting department at the time billings or claims are				
	prepared and rendered?				
	g) Numerical batch-processing controls over billings?				
	h) Controls over the billing of miscellaneous revenues?				
	i) Procedures to prevent interception or alteration by				
	unauthorized persons of billings or statements after				
	preparation, but before mailing?				
	j) Prompt investigation of disputes with billing amounts, reported by taxpayers or service recipients, by an				
	individual independent of receivables record keeping?				
	k) Controls providing reasonable assurances restricted				
	revenues are expended only for restricted purposes?				
	Protecting records of receivables from destruction and				
	unauthorized access?		-		
	m) Monthly balancing of control accounts with detailed				
	ledgers?				
	n) Providing and accounting for prenumbered credit				
	memorandum forms?				
6)	Do collection procedures include the following?				
	a) Placing a restrictive endorsement on incoming checks as				
	soon as received?				
	b) Controls providing reasonable assurances interest and				
	penalties are properly charged on delinquent taxes, fees,				

		<u>N/A</u>	<u>YES</u>	<u>NO</u>	COMMENTS/REF
	or charges for service?				
С					
	recording of collections in the accounting records at each				
	collection location?				
С	, ,				
	centers to general accounting department?				
е					
	receipts for payment; and accounting for and balancing				
£.	such receipts to collections?				
f	Segregation and timely remittance of amounts collected on behalf of other governments or other governmental				
	units?				
g					
٤	governmental unit to assure timely receipt and reviewing				
	amounts received for reasonableness?				
h					
	authorized personnel?				
	(i) Do you review delinquent accounts and take prompt				
	action to collect or consider them for charge-off on a				
	timely basis?				
	(ii) Are write-offs or other reductions of receivables				
	formally approved by senior officials not involved in				
	the collection function?				
	(iii) Are procedures provided for executing all possible				
	legal remedies to collect charged-off or uncollectible				
	accounts, including tax-sale of property, liens, etc? o accounts receivable record keeping procedures include				
	ne following?				
a					
	records are posted only from authorized source				
	documents?				
b) Reconciling the aggregate collections on accounts				
	receivable against postings to individual receivable				
	accounts?				
C					
	are statements of account balance mailed on a timely				
	basis?				
С	,				
	balances?				
	o general ledger procedures include the following? Regular preparation of trial balances of individual				
0) Regular preparation of trial balances of individual receivable accounts?				
h) Reconciliation of trial balances with general ledger				
	control accounts and investigation of reconciling items by				
	other than accounts receivable clerks?				
c) Periodic review of aged accounts receivable balances by				
	supervisory personnel?				
С					
	department of billings and collection activity?				

7)

8)

	N/A	<u>YES</u>	<u>NO</u>	COMMENTS/REF
V. GRANT AND ENTITLEMENT MONITORING				
A) GRANTS				
1) Has the agency properly fixed responsibility for monitoring grant activities?				
2) Does the agency have a central grants-monitoring activity?3) Does the agency have procedures to monitor compliance with the following?				
a) Financial reporting requirements?b) Use of funds and other conditions in accordance with grant terms?			_	
c) Timely billing of amounts due under grants? 4) Is accounting for grant activity separated from accounting for				
locally funded activities? 5) Does the agency have a system for obtaining grantor				
approval before incurring expenditures in excess of budgeted amounts or for unbudgeted expenditures?				
6) Are processing of grant revenues and disbursements subject to the same degree of controls applicable to the organization's other transactions (budget, purchasing, etc.)?				
 Does standard subgrantee agreement require the subgrantee to comply with primary grant agreement conditions as well as 				
grantee's standards? 8) Are reasonable procedures and controls in place to provide assurances of compliance with recipient eligibility				
requirements established by grants? 9) Has the agency established an indirect cost allocation plan? a) Is the plan approved by all grantor agencies and the				
DFM?b) Has the agency established audit cognizance for rates generated by the plan?				
B) Do ENTITLEMENT controls include the following?				
1) Comparison of the amount of funds received with the amount anticipated, by a responsible official, and investigation of unusual variances?				
2) Procedures to ensure funds received are spent in accordance with legal requirements and spending restrictions?				

		<u>IN/A</u>	IES	NO	COMMENTS/REF
VI. CA	PITAL ASSETS				
A) SE	GREGATION OF DUTIES				
1)	Are responsibilities for initiating, evaluating, and approving capital expenditures, leases, and maintenance or repair projects adequately segregated from those for project accounting, property records, and general ledger functions? Are responsibilities for initiating capital asset transactions				
3)	adequately segregated from those for final approval, committing government resources? Are responsibilities for the project accounting and property				
, 4)	records functions adequately segregated from those for the general ledger function?				
4)	Are responsibilities for the project accounting and property records functions adequately segregated from those for the custodial function?				
5)	Are responsibilities for the periodic physical inventories of capital assets assigned to responsible officials having no custodial or record keeping responsibilities?				
6)	If EDP is used, is the principle of segregation of duties maintained within processing activities?				
B) PR	OCEDURAL CONTROLS				
1)	Do authorization procedures and controls include the following?				
a)	Identification of those individuals authorized to initiate capital asset transactions and clear definition of their authority?				
b)	Guidelines with respect to key consideration, such as prices to be paid, acceptable vendors and terms, asset quality standards, and the provision of grants or bonds (if any) financing the expenditures?				
c) 2)	Preparation of a separate capital projects budget? Do executive- or legislative-approval procedures include the following?				
	 a) Required written executive or legislative approval for all significant capital asset projects or acquisitions? b) Procedures for authorizing, approving, and documenting 				
	sales or other dispositions of capital assets? c) Procedures for approving decisions regarding financing alternatives and accounting principles, practices, and				
	methods? d) Procedures for obtaining grantor approval, if required, for				
	the use of grant funds for capital asset acquisitions? e) Subjecting grant-funded acquisitions to the same controls				
	as internally funded acquisitions? f) Requiring supplemental authorizations, including, if appropriate, those of the grantor agency, for expenditures in authorizations of principally approved accounts?				
3)	in excess of originally approved amounts? Do project accounting procedures and controls include the following?				
	a) Engaging a qualified employee or independent firm to inspect and monitor technically complex projects?b) Establishing and maintaining project cost records for				
	capital expenditure and repair projects? c) Reporting procedures for in-progress and completed				

IDAHO Management Control System N/A YES

		IDANO Management Conti	ioi Oyst	CIII		
			N/A	<u>YES</u>	NO.	COMMENTS/REF
		projects?				
	d)	Procedures to identify completed projects, so timely				
	,	transfers to the appropriate account can be made?				
	e)	Review of the accounting distribution to ensure proper				
	Ο,	allocation of charges to fixed asset and expenditure				
		projects?				
	f)	If construction work is performed by contractors,				
	1)	procedures to provide for and maintain control over				
		construction projects and progress billings?				
	g)	Exercising the right to audit contractor records during				
		project performance?				
	h)	Audits of contractor compliance with Equal Employment				
		Opportunity (EEO), Davis-Bacon (Act), and other				
	_	regulations and contract terms, in addition to costs?				
4)		asset accountability procedures and controls include the				
		lowing?				
	a)	Detail property records for all significant self-constructed,				-
		donated, purchased, or leased assets?				
	b)	Accountability for each asset?				
	c)	Periodic inventory of documents evidencing property				
	,	rights (ie; deeds, leases, etc.)?				
	d)	Physical safeguards over assets?				
	e)	Ensuring purchased materials and services for capital				
	,	expenditure and repair projects are subjected to the				
		same levels of controls as exist for all other purchases				
		(receiving, approval, checking, etc.)?				
	f)	Periodically comparing detail property records with				
	٠,	existing assets?				
	g)	Investigating differences between records and physical				
	9)	counts and adjusting the records to reflect shortages?				
	h)	Ensuring capital assets are adequately insured?				-
	i)	Subjecting lease transactions to control procedures				
	1)	similar to those required for other capital expenditures?				
	j)	Properly identifying equipment by numbered tags or other				
	J <i>)</i>	means of positive identification?				
	I۷					
	k)	Carrying fully depreciated assets in the accounting				
	1)	records as a means of providing accounting control?				
	I)	Monitoring the appropriate disposition of property				
-\	_	acquired with grant funds?				
5)		general ledger procedures include the following?				
	a)	Periodic reconciliation of the detail property records with				
		the general ledger control accounts?				
	b)	Accounting records, controls, and procedures to:				
	c)	Distinguish between capital-projects fund expenditures				
		and operating budget expenditures?				
	d)	Identify operating budget expenditures to be capitalized				
		in fixed asset fund?				
	e)	Distinguish between capital and operating leases?				
	f)	Govern depreciation methods and practices?				
	g)	When costs are charged against federal grants,				
		depreciation policies or methods of computing				
		allowances in accordance with standards outlined in OMB	_	_	_	
		circulars or grantor agency regulations?				
	h)	When costs are not charged against federal grants,				
	,	depreciation charged to grants should be adjusted				
		accordingly?				
	i)	Are the accounting records adjusted promptly (both the				
	٠,	and the second second promptly (both the				

	<u>N/A</u>	<u>YES</u>	<u>NO</u>	COMMENTS/REF
asset and related allowance for depreciation) when items				
of plant and equipment are retired, sold, or transferred?				

			N/A	YES	<u>NO</u>	COMMENTS/REF
VII.	F	PROCUREMENT AND PAYABLES				
A)	SE	GREGATION OF DUTIES				
	1)	Are responsibilities for the requisitioning, purchasing, and receiving functions adequately segregated from those for the invoice processing, accounts payable, and general ledger functions?				
	2)	Are responsibilities for the purchasing function adequately segregated from those for the requisitioning and receiving functions?				
	3)	Are responsibilities for the invoice processing and accounts payable functions adequately segregated from those for the general ledger functions?				
	4)	Are responsibilities for the disbursement preparation and disbursement approval functions adequately segregated from those for recording cash disbursements and general ledger entries?				
	5)	Are responsibilities for the disbursement approval function adequately segregated from those for the disbursement preparation function?				
	6)	Are responsibilities for entries in the cash disbursement records adequately segregated from those for general ledger entries?				
	7)	If EDP is used, is the principle of segregation of duties maintained within processing activities?				
B)	PR	OCEDURAL CONTROLS				
	1)	Do requisitioning procedures and controls include the				
	,	following?				
		a) Initiation of purchases of goods and services by properly authorized requisitions bearing the approval of officials designated to authorize requisitions?				
		b) Using and accounting for prenumbered requisition forms?				
		c) Indicating the appropriation to be charged on the purchase requisition by the person requesting the purchase?				
		d) Before commitment, verification by the accounting and budget department sufficient unobligated funds remain under the appropriation to meet the proposed expenditure?				
		e) Having technical specifications accompanying requests for special purpose (non-stock items) materials or personal services?				
	2)	Do purchasing procedures and controls include the following? a) Structuring purchase authorizations to give appropriate recognition to the nature and size of purchases and to the				
		experience of purchasing personnel?b) Purchase order, contract issuance, and contract approval				
		procedures?c) Periodic review of purchase prices by a responsible				
		employee independent of the purchasing department? d) Use of competitive bidding procedures?				
		e) If practical, rotation on a regular basis of contract or				
		purchasing officer's areas of responsibility? f) In contracts for materials, services, or facilities acquired				

	iballo Management Cont	ioi Oysi	CIII		
		N/A	YES	NO	COMMENTS/REF
	on other than a fixed-price basis, requirements for an				
	audit of contractor's costs prior to approving for				
	payment?				
g)	Procedures for public advertisement of non-stock item				
3/	procurement in accordance with legal requirements?				
h)	Periodic review of recurring purchases and				
11)					
	documentation of the justification for informal, rather than				-
	competitive, bids?				
i)	Established, documented, and distributed policies				·
	regarding conflicts of interest and acceptable business				
	practices?				
j)	Issuing purchase orders and contracts under numerical or				
1/	some other suitable control?				
1.3					
k)	Obtaining an adequate number of price quotations before				
	placing orders not subject to competitive bidding?				
l)	Prohibiting split orders to avoid higher levels of				
	approval?				
m)					
,	and other appropriate records of price quotations?				
۳)					
n)	Maintenance of a record, by the purchasing department,				
	of suppliers who have not met quality or other				
	performance standards?				
o)	Modification of procedures for disbursement of funds				
,	under grant or loan agreements and related regulations				
	imposing requirements differing from the organization's				
	normal policies?				-
\					
p)	Controls to identify, before order entry, costs and				
	expenditures not allowable under grant programs?				
q)	Maintenance of an adequate record of open purchase				
	orders and agreements?				
r)	Prohibiting or adequately controlling purchases made for				
٠,	the accommodation of employees?				
c)	Considering bid and performance bonds if construction				
s)					
	contracts are to be awarded?				-
t)	Predetermining selection criteria for awarding personal				
	service or construction contracts and requiring adequate				·
	documentation of the award process?				
u)	Subjecting changes to contracts or purchase orders to the				
,	same controls and approvals as the original agreement?				
Do	receiving procedures and controls include the following?				
a)	Preparation of receiving reports for all purchased goods?				-
b)	Procedures for filing claims against carriers or vendors				
	for shortages or damaged materials?				
c)	Taking steps to ensure goods received are accurately				
,	counted and examined, to ensure they meet quality				
	standards?				
۹)	Maintaining a permanent record of material received by				-
d)					
,	the receiving department?				-
e)	Numerically accounting for or otherwise controlling				
	receiving reports, to ensure all receipts are reported to				
	the accounting department?				
f)	Sending copies of receiving reports directly to				
.,	purchasing, accounting, and (if appropriate) inventory				
٨	record keeping?				
g)	With respect to procurements of special- purpose				
	materials, services, or facilities, assigning a government				
	technical representative to monitor and evaluate				
	·				

3)

	IDAHO Management Control System						
			<u>N/A</u>	<u>YES</u>	<u>NO</u>	COMMENTS/REF	
		contractor performance and to approve receipt of					
		services?					
	h)	If a receiving department is not used, adequate					
		procedures to ensure goods for which payment is made		-			
		have been received; verification, by someone other than					
		the individual approving payment, goods have been received and they meet quality standards?					
4)	Do	es invoice processing include the following?					
٦)	a)	Procedures and controls requiring:					
	ω,	(i) Copies of purchase orders and receiving reports to					
		be obtained directly from issuing departments?					
		(ii) Invoice quantities, prices, and terms to be compared					
		with those on the purchase order?					
		(iii) Invoice quantities to be compared with those on the					
		receiving report?					
		(iv) Accuracy of calculations to be checked, as appropriate?					
		(v) Timely payment of invoices, to avail the entity of					
		available discounts?					
	b)	Receiving all invoices from vendors in a central location,					
	,	such as the accounting department?					
	c)	Procedures ensuring the accounts payable system is					
		properly accounting for unmatched receiving reports and					
	الم	invoices?					
	d)	Review and comparison of contractors' requests for progress payments under long-term contracts to					
		contractors' efforts and results?					
	e)	Procedures for processing invoices not involving					
	,	materials or supplies (for example, lease or rental					
		payments, utility bills, etc.)?					
	f)	Procedures to ensure accurate account distribution of all					
		entries resulting from invoice processing, including the following?:					
		(i) Comparison of monthly statements with accounts					
		payable balances?					
		(ii) Reconciliation of subsidiary ledgers with control					
		accounts monthly?					
	g)	Access to EDP master vendor file, if applicable, limited					
	h)	to employees authorized to make changes? Maintenance by accounting department of a current list					
	h)	of those authorized to approve expenditures?					
	i)	Procedures for submission and approval of					
	.,	reimbursement to employees for travel and other					
		expenses?					
	j)	Establishment of control by the accounting department					
		over invoices received, before releasing them for					
	1-7	departmental approval and other processing?					
	k)	Review of the distribution of charges in the accounting department by a person competent to pass on the					
		propriety of the distribution?					
	l)	Review and approval of invoices (vouchers) for					
	-,	completeness of supporting documents and required					
		clerical checking by a senior employee?					
	m)	If an invoice is received from a supplier not previously					
		dealt with, taking steps to ascertain the supplier actually					
	~)	exists? Making payments only on the basis of original invoices?					
	n)	Making payments only on the basis of original invoices?					

o) Fixing responsibility for ensuring all cash discounts are taken and, if applicable, exemptions from sales, federal excise, and other taxes are claimed? p) Referring differences in invoice and purchase order price, terms, shipping arrangements, or quantities to the purchasing department for review and approval? q) Recording and following up on partial deliveries by the accounting department? p) Promptly notifying the accounting and purchasing departments of returned purchases and correlating such purchases with vendor credit advices? g) Reviewing the program and expenditure account to be charged for propriety and budget contormity? t) Having check signers or other responsible officials determine restricted revenues are expended only for restricted purposes? If applicable, procedures to ensure adjustment of the reserve for encumbrances, when invoices are prepared for payment? 5) Do disbursements procedures and controls include the following? a) Warrants, sight drafts, and checks to be signed after disbursement has had final approval? b) Control of warrant, sight drafts, and check-signing-machine signature plates and usage? c) Immediate notification, as applicable, to banks, State Treasurer, and State Controller, of newly authorized warrant, sight draft, and check signers? d) Immediate notification, as applicable, when authorized signers leave the unit or are otherwise no longer authorized to sign? e) Invoices and supporting documents furnished to the signer prior to signing machine controlled and recorded by the signer prior to signing machine controlled and recorded by the signers required amount? n) Readings of signing machine controlled and recorded by the signer, or an appropriate designee, to ascertain all signed warrants, sight drafts, or checks are properly accounted for, by comparing to document forms had be signer or an appropriate designee, to ascertain all signed warrants, sight drafts, or checks are properly accounted for, by comparing to document control totals? Readings of signing m			<u>N/A</u>	<u>YES</u>	<u>NO</u>	COMMENTS/REF
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"bearer" prohibited?		voided?				
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	_	"bearer" prohibited? Prompt recording of signed and issued warrants, sight				

		N/A	<u>YES</u>	<u>NO</u>	COMMENTS/REF
6)	drafts, and checks?				
6)	Do procedures for accounts payable encumbrances or obligations included the following?				
	a) Regular comparison of statements from vendors with				
	recorded amounts payable?				
	b) Monthly reconciliation of outstanding purchase orders to				-
	the reserve for encumbrances?				
	c) Recording encumbrance entries based only on approved				
	purchase orders?				
	d) Procedures ensuring accounts payable and encumbrances are applied against the appropriate				
	account?				
	e) Procedures ensuring department heads are notified of				
	payments made against accounts payable and				
	encumbrances?				
7)	Do general ledger procedures include the following?				
	a) Regular preparation of trial balances of reserve for				
	encumbrances and accounts payable?				
	b) Checking the footing and testing the trial balances to the individual items, as well as comparing the total to the				
	general ledger balance, by an employee other than the				
	accounts payable clerk?				
	c) Posting transactions between funds in all affected funds,				
	in the same accounting period, and on a timely basis?				
8)	Do grant- and entitlement-monitoring procedures and controls				
	include the following?				
	a) Disbursing grants only on the basis of approved				
	applications?				
	b) Defining (for example, in regulations) and communicating to grantees their reporting and compliance requirements?				
	c) Procedures to monitor grantee compliance with grant				
	terms?				
	d) Subjecting financial operations of grantee to periodic and				
	timely audit?				
	e) Sufficiently timely monitoring of recipients to permit				
	curtailment of any abuse before completing funds				
	disbursement?				
	f) Disbursing funds to grantees only on an as-needed				
	basis? g) An appropriate level of grant approval authority?				
	h) Investigation of failure by grantees to meet financial				
	reporting requirements on a timely basis?				
	i) Requiring grantees to evidence correction of previously				
	detected deficiencies before approval of an extension or				
	renewal of a grant?				
	j) Entitlement procedures ensuring statistics or data used to				
	allocate funds are accurately accumulated (for example,				
	census bureau forms)?				
	 Requiring statements of recipient compliance with entitlement conditions (for example, statement of 				
	assurances) to be filed and having a responsible official				
	review them?				
	Review of audited financial statements or other				
	compliance requirements of entitlement recipients on a				
	timely basis and investigation of unusual items?				

		N/A	YES	<u>NO</u>	COMMENTS/REF
VIII.	EMPLOYEE COMPENSATION				
A) SE	EGREGATION OF DUTIES				
1)	Are responsibilities for supervision and time-keeping functions adequately segregated from personnel, payroll processing, disbursement, and general ledger functions?				
2)	Are responsibilities for the payroll processing function adequately segregated from the general ledger function?				
3)	Is payroll distribution supervised by employees, as follows: a) Who are not responsible for hiring or firing employees?				
	b) Who do not approve time reports?c) Who take no part in payroll preparation?				
4)	Are responsibilities for initiating payments under employee benefit plans adequately segregated from accounting and general ledger functions?				
5)	Is reconciliation of the payroll fund or bank account done regularly by employees independent of all other payroll				
6)	transaction processing activities? If EDP is used, is the principle of segregation of duties maintained in processing activities?				
B) PF	ROCEDURAL CONTROLS				
1)	Do personnel procedures and controls include the following?				
	 a) Properly authorizing, approving, and documenting all changes in employment (additions and terminations), salary and wage rates, and payroll deductions? 				
	b) Promptly reporting notices of additions, separations, and changes in salaries, wages, and deductions to the payroll processing function?				
	c) Maintaining appropriate payroll records for accumulated employee benefits (vacation, pension data, sick leave,				
	etc.)? d) Interviewing, by the personnel department, of terminating employees, as a check on departure and as a final review				
	of any termination settlement? e) Written personnel policies?				
	f) Establishing controls to ensure payroll costs charged to grants are in compliance with grant agreements?				
	g) Ensuring payroll and personnel policies governing compensation are in accordance with the requirements of grant agreements?				
	h) Determining wages are at or above the federal minimum wage?				
2)	Do supervision/time-keeping procedures and controls include the following?				
	Review and approval, by the employee's supervisor, of hours worked, overtime hours, and other special benefits				
	b) Procedures for time keeping and attendance records?				
	c) Review for completeness and for the employee's supervisor's approval of time cards or other time reports?				
	d) Punching of time cards, if used, only by the employees to whom they are issued?				
	e) Placing the time clock in a position where it can be observed by a supervisor?				

			<u>N/A</u>	<u>YES</u>	<u>NO</u>	COMMENTS/REF
	f)	Procedures for authorizing, approving, and recording vacations, holidays, and sick leave and for approving and controlling compensatory time?				
3)		payroll processing procedures and controls include the owing?				
	a) b)	Controls over payroll preparation? Approval and documentation of changes to the EDP				
	c)	master payroll file? Limiting access to the EDP master payroll file to employees who are authorized to make changes?				
	d)	Review and approval of completed payroll registers before disbursements are made?				
	e)	Review of documents supporting employee benefit payments (such as accumulated vacation or sick leave)				
	f)	before disbursements are made? Review for reasonableness of comparisons (reconciliations) of gross pay for current to prior period				
	\	payrolls by a knowledgeable person not otherwise involved in payroll processing?				
	g)	Review of the payroll (examination of authorizations for changes noted on reconciliations) by an employee not involved in its preparation?				
	h)	Balancing the distribution of dollars and hours of gross pay with payroll registers and review by someone				
	i)	independent, but knowledgeable of this area? Including in the review a comparison to amounts				
	j)	appropriated and budgeted? Prohibiting payroll advances to officials and employees, or subjecting them to appropriate review?				
4)		payroll disbursement procedures and controls include the owing?				
	a)	Strong encouragement for all employees to receive payroll disbursement through "direct deposit" to their				
	b)	bank account? Keeping the signature plates and use of the payroll check-signing machines under control of the official				
		whose name appears on the signature plate, or under control of an employee to whom that responsibility has been delegated?				
	c)	Maintaining a log to reconcile the counter on the check- signing machine with the number of checks issued in				
	d)	each payroll disbursement? Maintaining a separate payroll fund, or an imprest-basis payroll bank account?				
	e) f)	Regularly reconciling the payroll fund or bank account? Comparing, by someone independent of the payroll				
	,	department, payroll check endorsements, on a test basis, with signatures on file?				
	g)	If payment is made in cash, requiring signed receipts; and having someone independent of the payroll department compare the signed receipts, on a test basis,				
	h)	with signatures on file? Controlling the supply of unused payroll checks?				
	i) ์	Requiring employees to provide identification before being given checks or pay envelopes?				
	j) k)	Prohibiting employees from accepting another's pay? Returning unclaimed wages to a custodian independent				

	v	<u>N/A</u>	<u>YES</u>	<u>NO</u>	COMMENTS/REF
l)	of the payroll department? Having employees who distribute checks or pay envelopes make a report of unclaimed wages directly to the accounting department?				
m	Making payments of unclaimed wages at a later date, only upon presentation of appropriate evidence of employment and with approval by an officer or employee				
	who is not responsible for payroll preparation or time reporting?				
n)					
o) p)	Procedures for investigating returned W-2 forms?				
	general ledger procedures and controls include the lowing?				
a) b)	Adequate account coding procedures for classification of employee compensation and benefit costs, so such costs are recorded in the proper general ledger account? Proper recording or disclosure of accrued liabilities for			_	
	unpaid employee compensation and benefit costs?				

5)

		N/A	<u>YES</u>	<u>NO</u>	COMMENTS/REF
X ELE	ECTRONIC DATA PROCESSING				
A) SE	EGREGATION OF DUTIES				
,	Is the EDP department independent from the accounting and operating departments for which it processes data? Are duties within the data-processing function as adequately segregated as follows:				
	a) Systems development (design and programming)?				
	b) Technical support (maintenance of systems software)?c) Operations?				
3)	In smaller and mini-computer installations with limited opportunities for segregation of duties, do procedures for user departments provide the following controls:				
	a) Utilization of batch or other input controls?b) Control of master file changes?				
	c) Balance master files between processing cycles?				
4)	Do personnel policies of the EDP function include such procedures as reference checks, security statements, rotation of duties, and terminated-employee security measures?				
B) PR	ROCEDURAL CONTROLS				
1)	a) Controls over preparation and approval of input transactions outside the EDP department and controls prohibiting the EDP department from initiating transactions?				
	 b) Having the user exercise control procedures over input to ensure all approved input is processed correctly through the system (and only once)? 				
	 c) Having controls over entry of data in on-line systems to restrict access to terminals and to restrict data entry to authorized employees? 				
	d) On-line systems controls to prevent documents from being keyed into the system more than once and to permit tracing from the computer output to data source				
	and vice versa?e) Controls over changes to master files, such as requiring preparation of specific forms indicating data to be				
	changed, approval by a supervisor in the user department, and verifying against a printout of changes? f) User controls over rejected transactions through the use				
	of a computerized suspense file of rejected transactions or an auxiliary manual system? g) User department management reconciliation of output				
	totals to input totals for all data submitted, reconciliation of the overall file balances, and review of outputs for reasonableness?				
2)	Do application controls include the following? a) Procedures within the data processing control function, providing proper control of data between the user and the				
	 EDP department? b) Controls over data entry; for example, to include adequate supervision, up-to-date instructions, key 				
	verification of important fields, and self-checking digits? c) Program controls over entry of data into on-line systems?				

IX

	C	<u>N/A</u>	<u>YES</u>	<u>NO</u>	COMMENTS/REF
d)	Editing and validation of input data?				
e) f)	Data processing controls over rejected transactions? Controls for balancing transaction and master files?				
g)	Procedures within the data processing control function concerning review and distribution of output?				
	general controls include the following? Controls over changes to system software?				
b)					
,	provide backup capabilities?				
c)	Controls to limit to authorized employees, access to data processing equipment, tapes, disks, system				
d)	documentation, and application program documentation? Use of a job accounting system (or console logs) to				
,	ensure scheduled programs are processed, proper procedures are followed, and supervisory personnel know				
۵)	only required programs have been processed?				
e) f)	Documentation of procedures to be followed by computer				
g)	operators? Documentation of the data processing system to provide				
	for continuation of the organization, even if important data processing employees leave?				
h)	Procedures to protect against a loss of important files, programs, or equipment				
i)	Insurance to cover equipment, programs, and data files?				
j)	User-approved written specifications for new systems and modifications to existing application systems?				
k)	Procedures to test and implement new systems and to test modifications to existing application systems?				

			<u>N/A</u>	YES	<u>NO</u>	COMMENTS/REF
K. FIN	AN	CIAL REPORTING				
A) SE	GR	EGATION OF DUTIES				
1)	fina	e responsibilities for the final review and approval of ancial reports adequately segregated from those for the eparation of the reports?				
2)	Are ade	e responsibilities for maintaining the general ledger equately segregated from those for maintaining subsidiary				
3)	Are	gers? e responsibilities for maintaining the general ledger equately segregated from those for the custody of assets?				
4)	Are	e the responsibilities for preparation and approval functions equately segregated from those for journal entries?				
5)	Are	e responsibilities for principal accounting, for the treasury, d for custody functions adequately segregated?				
6)		EDP is used, is the principle of segregation of duties intained within processing activities?				
B) PR	OC	EDURAL CONTROLS				
1)		general ledger procedures and controls include the owing?				
		A formal plan of organization for the unit of government under which reporting responsibilities are clearly defined and reasonably aligned?				
	b)	Supervision of a principal accounting officer over accounting records and accounting employees at all locations?				
	c)	General ledger control over all assets and transactions for all departments of the organization?				
	d)	Bonding employees in positions of trust in amounts required by statutes or organization policy?				
	e)	Written accounting policy and procedural manuals distributed to appropriate personnel?				
	f)	Updating the accounting policy and procedural manuals, as necessary?				
	g)	Procedures to ensure only authorized persons can alter or establish a new accounting principle, policy, or				
	h)	procedure to be used by the organization? Security for accounting records?				
	i) j)	A formal policy regarding conflicts of interest? Requiring written representations from appropriate				
	J <i>)</i>	personnel as to compliance with accounting policies and				
	k)	procedures and with ethics policies? Prohibiting loans to officials or employees?				
	I)	Periodically evaluating the adequacy and effectiveness of the internal accounting controls related to the organization's transaction systems (procurement,				
	\	revenues, receivables, etc.)?				
2)		Implementing measures to correct weaknesses? closing procedures and controls include the following?				
-/	a)	Procedures and policies for closing the accounts for a				
		reporting period, sufficient to ensure accounts are closed, adjusted, and reviewed on a timely basis?				
	b)	Procedures to ensure all accounting systems have				
		included all transactions applicable to the reporting				

X.

	3	,			
		N/A	<u>YES</u>	<u>NO</u>	COMMENTS/REF
	period? c) Review and approval of valuation reserves or other				
	account balances based on estimates? d) Having all journal entries reviewed, approved, and				
	supported by adequate descriptions or documentation? e) Controls to ensure only authorized individuals can initiate				
٥١	entries?				
3)	Do combining procedures and controls include the following? a) Procedures to ensure orderly and effective accumulation of financial data?				
	 b) Procedures for orderly processing of financial data received from departments and other accounting units? 				
	c) Procedures to permit recording and review of special entries generated in the combining process?				
4)					
	controls include the following?				
	 a) Procedures to ensure financial reports are supported by either underlying account records or other documentation? 				
	b) Procedures providing reasonable assurances all data required to be included in legal, as well as public reports, are properly disclosed?				
	c) Procedures to ensure financial reports are prepared on a consistent basis?				
	d) Review and approval of financial reports at appropriate levels of management and, if appropriate, the legislature				
	before public release?				
	e) Procedures to ensure all requirements for filing of				

financial reports are met (bonds, public, etc.)?